City of San José Youth Commission

Monday, August 25, 2025 6:30 PM



I. CALL TO ORDER & ORDERS OF THE DAY

A. ROLL CALL

II. CONSENT CALENDAR

- A. Approve August 25, 2025, Agenda
- B. Approve May 19, 2025, Attendance
- C. Approve May 19, 2025, Meeting Minutes
- D. Approve Youth Commission Workplan Fiscal Year 2025-2026

III. PUBLIC RECORD

IV. OPEN FORUM

(2 MINUTE OF SPEAKING TIME IS AVAILABLE)

2 m 00 s

V. DISCUSSION/ACTION ITEMS

A. INFORMATIONAL: FACILITIES AND CUSTOMER EXPERIENCE PLAN (M. SULLIVAN)



SAN JOSÉ PUBLIC LIBRARY

Facilities & Customer Experience Plan

Youth Commission Meeting—August 25, 2025







TODAY'S AGENDA

- 1. Project Overview
- 2. Process & Methodology
- 3. What We're Learning
- 4. Applying Our Learnings to Facilities
- 5. Imagine the Possibilities
- 6. Q&A

MEET THE PLANNING TEAM



Liz Opper Project Manager RA, AICP



Margaret Sullivan Library Expert & Designer





Grace Tilghman Strategic Designer



Jade Esplin Strategy & Facilities



Loren LandrumCommunity Engagement

PROJECT OVERVIEW

WHAT IS FACILITIES MASTER PLANNING?



Articulate the role & purpose of our facilities today and for the future.



Determine whether the sizes of the facilities serve the community's needs.



Co-create with the community partners and staff to invigorate!



Identify innovative opportunities for funding and partnerships.

WHO'S PARTICIPATING?

Library Leadership Group

- Support the plan as key decision makers for process and approach
- Provide feedback and insight
- Champion the project with the wider stakeholder group

Staff & Leadership Workshop Group

- Provide input and co-create direction and master plan content
- Define vision and set initial priorities for framework

Library & Education Commission

 Ensure alignment with initiatives and city-wide goals

Community Partners

- Share expertise and identify alignment with the library's goals and community needs
- Identify and discuss partnership opportunities

Youth Commission

 Ensure alignment with initiatives and citywide goals

SJPLF Board

- Provide input on the plan, community expectations, and fundraising
- Promote the library's plan and initiatives

Consultant Team

- Facilitate a creative experience
- Leverage the strengths of all participants
- Provide structure and project management for everybody to do their best work

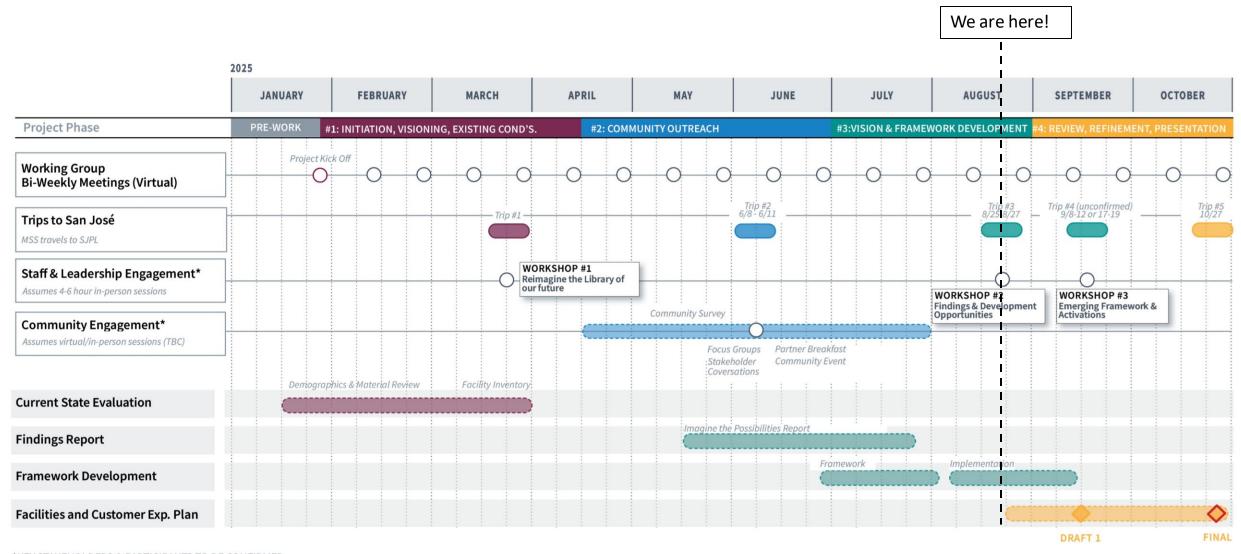
Community

- Share community
 experiences and help align
 the library's plan with
 community needs
- Provide insights and help identify priorities

INTERNAL STAKEHOLDER

EXTERNAL STAKEHOLDER

ROADMAP



^{*}KEY STAKEHOLDERS & PARTICIPANTS TO BE CONFIRMED

TRIPS











Trip 1 Visioning & Existing Conditions

Staff & Leadership
Workshop #1 | Reimagine
the Library of Our Future

Branch Tours

Branch Manager Interviews

Joint Commission Meeting

Trip 2 Community Engagement

Community Outreach

Grasstops

Grassroots

Focus Groups

1-on-1 Stakeholder Conversations

Partner Breakfast

Community Event

Trip 3 Findings & Emerging Opportunities

Staff & Leadership
Workshop #2 | Findings
and Development
Opportunities

Further Engagements as Needed

Youth Commission Meeting

Trip 4 Emerging Framework

Staff & Leadership
Workshop #3 | Emerging
Frameworks & Activations

Board Retreat Presentation

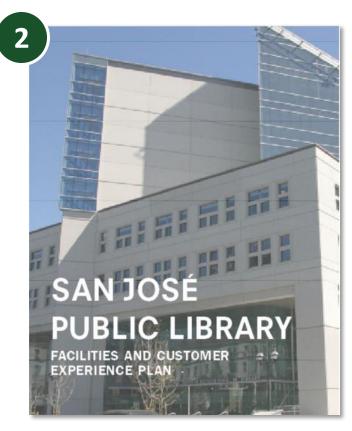
Trip 5 Adoption & Share Out

Present Plan to Board, Commissions & Identified Stakeholders

WHAT WE'LL DELIVER



Findings and Imagine the Possibilities Report



Facilities and Customer Experience Plan



Facility
Recommendations

SAN JOSÉ

CUSTOMER

EXPERIENCE

ACTIVATION

PUBLIC LIBRARY

Customer Experience Activation

PROCESS & METHODOLOGY

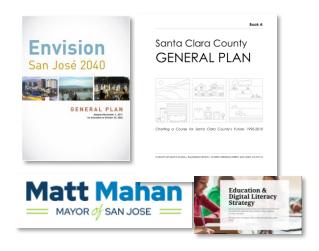
This process merges progressive library facility planning with

community economic development practices

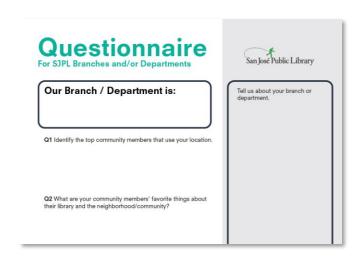
We bring an iterative & participatory planning process that uses the aspirations and ideals that celebrate and center design for intentional learning experiences.



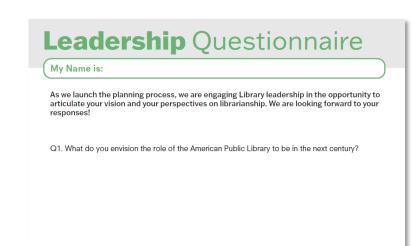
METHODOLOGY



Research



Branch Questionnaires



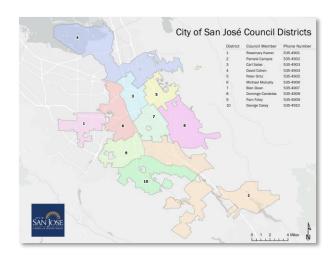
Leadership Questionnaire



Case Studies



Library Visits



Data-Driven Demographic Tools

LIBRARY TOURS



AMBITIOUS COMMUNITY ENGAGEMENT



Partner Convening

Meet and greet with key partners and individuals to build relationships and workshop ideas.



Community Focus Groups

Can be virtual or in person. These meetings will introduce process and conduct interactive activities.



Community Events

Pop-up opportunities to meet residents out in the community.

ONGOING CONVERSATIONS

Stakeholder 1:1 Conversations Focus Groups **TERESA ALVARADO CHILDREN & MAYOR ARTS & CULTURE TECHNOLOGY Community Activist FAMILIES MATT MAHAN** & Leader JENNIFER MAGUIRE FRIENDS OF THE KYRA KANZANTZIS, **SCHOOLS & WORKFORCE &** + LEE WILCOX LIBRARY & SV Council of **HIGHER ED TRAINING** City Manager & Non-Profits **COMMISSIONERS Assistant CM CAMILLE LLANES-CHAMBER OF YOUTH &** BETTY DUONG, FONTANILLA, **COMMERCE & PHILANTHROPY YOUNG ADULTS** Santa Clara County Community Impact **SMALL BUSINESS** & Systems Change

YOUR STRENGTHS

SJPL



Creativity



STEAM



Academic Support



Career Support



Family and Children



San José Community



Cultural Diversity



Innovation



Access to Nature



Education



Strong Economy



SYSTEMIC CHALLENGES

What San José is facing today

- Housing affordability
- Homelessness
- Public Transportation
- Certified Welcoming City vs. Federal Government
- Population and Demographic Shifts

How SJPL is responding

- Family Learning Centers
- Wi-Fi availability and hotspots
- Heating/ cooling centers
- Free access to internet & technology
- No late fees
- Right to anonymity

YOUR PASSIONS

Findings from Youth Commission Focus Group Session

Ensuring equitable access to mental health resources

Teaching best practices for dealing with stress, hosting workshops for students

Homelessness & homeless veterans

Addressing stigmas and educating the public

Equal access to college preparedness materials and opportunities

Easing the transition for young immigrants that are acclimatizing to a new country and new schools

Increased resources for animal shelters

Increased adoption and support

Public transportation and safety

Helping youth realize the importance of public transit, address under-use and underfunding

CITY-WIDE COMMUNITY SURVEY

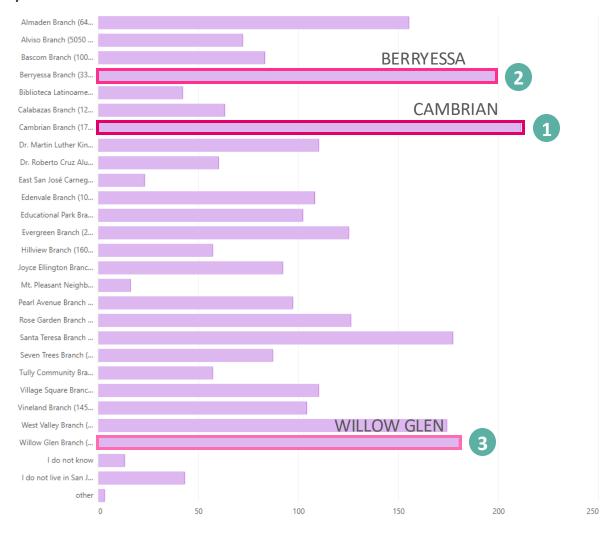


2,830 responses

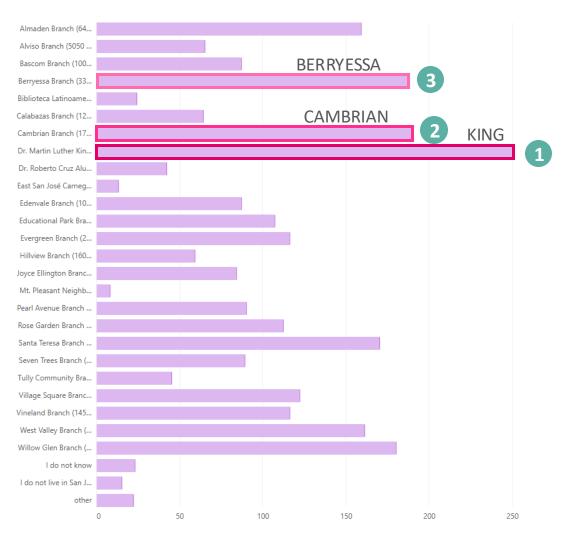
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COMMUNITY USE

What neighborhood library location is closest to where you live?

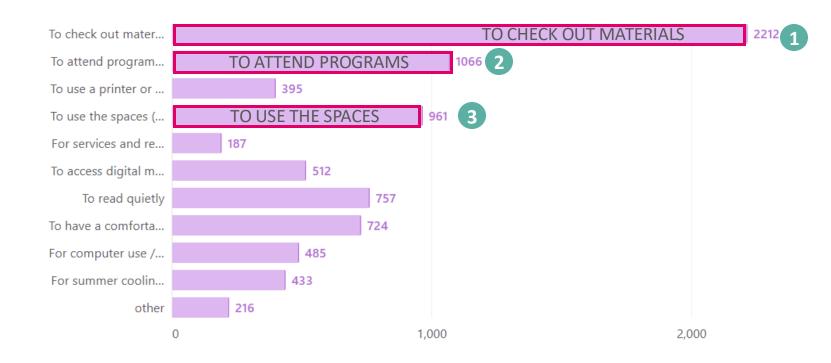


Which branch do you visit the most?



How are people using the library?

If you've been to an SJPL location before, how do you typically use the library?



TOP 3 USES BY LANGUAGE

SIMPLIFIED CHINESE

- To check out materials
- 2. To attend programs
- 3. To read quietly

SPANISH

TIE: To check out materials/ to use the spaces

TIE: To attend programs/ to read quietly

VIETNAMESE

- 1. To check out materials
- 2. To use the spaces
- 3. To use the computers

TRADITIONAL CHINESE

- 1. To check out materials
- 3-WAY TIE: Attend programs/ use the spaces/ read quietly

What spaces system-wide would you like to see?



Community Garden



Reading Garden



Center for Happiness



Art Gallery & Studio



Nature Center/ Trails

Other:

Academic Research Area

Instrument Library
Neurodiverse-specific wellness
center

.... In your neighborhood library?



Community Garden



Reading Garden



Quiet Study Room



Nature Center/ Trails



Wellness Center

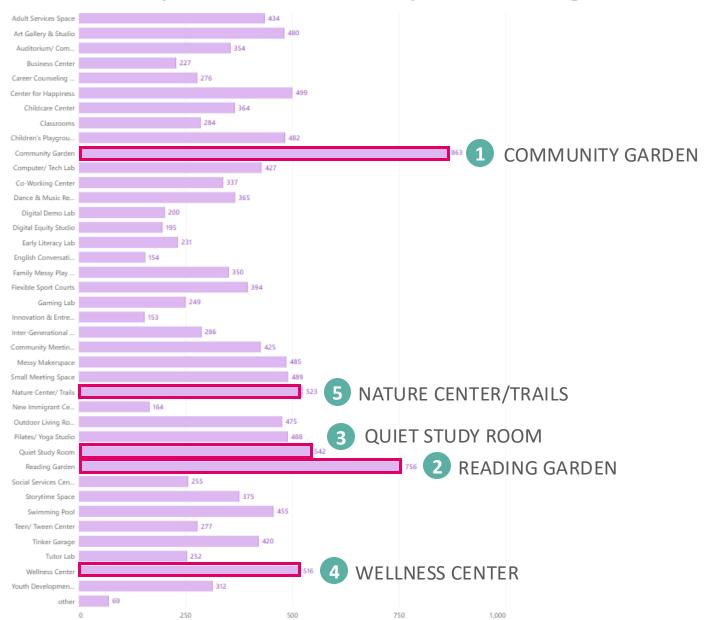
Other:

Storage Lockers

Fix-It Clinic

Dedicated Senior Area

What do you want in your neighborhood library?



TOP 3 BY LANGUAGE

SIMPLIFIED CHINESE

TIE: Adult Services Space / Children's Playground

TIE: Community Garden / Dance & Music Rehearsal Studio

SPANISH

- 1. English conversation room
- 2. Adult Services
- 3. TIE: Pilates & Yoga Studio / Swimming Pool

VIETNAMESE

- 1. Classrooms
- 2. Quiet Study Room
- 3. Pilates & Yoga Studio

TRADITIONAL CHINESE

3-WAY TIE: Tinker Garage / Swimming Pool / Flexible Sports Courts

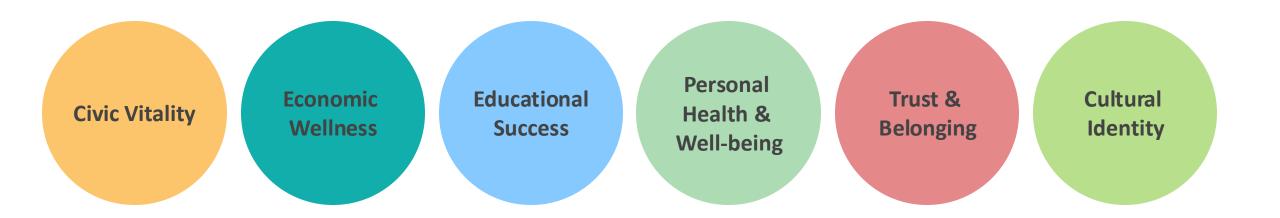
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In the future, our libraries will foster a more...... San José

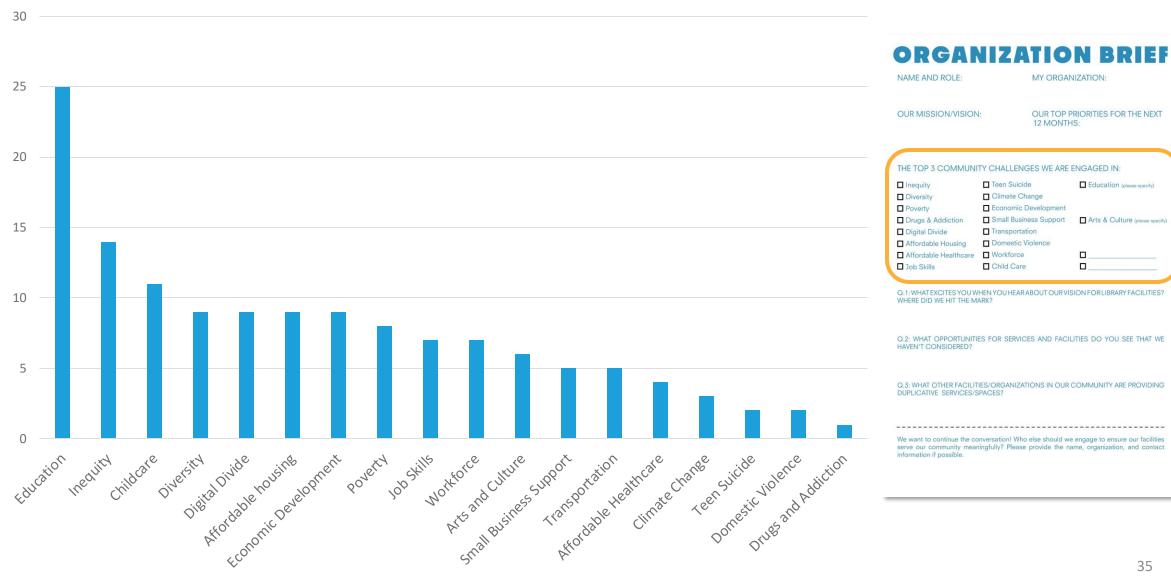


WHAT WE'RE LEARNING

FOCUS AREAS



PARTNER BREAKFAST



PARTNER BREAKFAST: Needs & Opportunities













More youth Involvement in civic systems

Education on voting rights and impact

Help residents feel connected to each other

Comprehensive Financial literacy education

Small business/vendor resources

Digital literacy workshops

An increase in tutoring/ college prep programs

Equal access to digital resources

Mental health resources

More wellness education

Free physical health spaces

Respect and Confidentiality

Access to support groups and mental health resources

Need to put in effort to normalize cultural differences

Acknowledging and accommodating language barriers

Larger and more inclusive cultural events (More viva Calle and Parks events)

Internships and training to expose youth to civic processes

Business resources/ed.

Financial literacy & responsibility as well as amplified career counseling

Larger co-working spaces

Language labs

Expansion of STEM and creative spaces

Tutoring programs: more volunteer teens and adults

Free access to yoga and meditation apps and resources

Partnerships with community wellness entities (hospitals, social service agencies)

Media literacy programs

Inclusive signage

Comfortable furniture

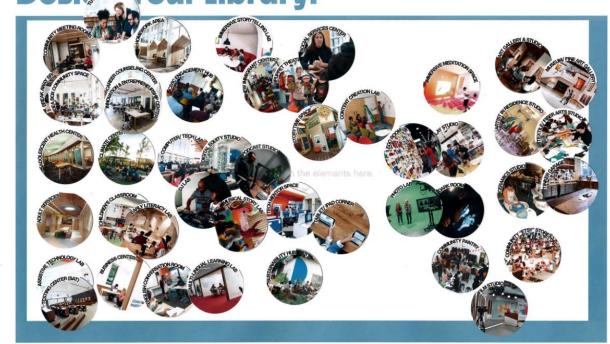
Multi-cultural nights and events

Strengthen partnerships with multi-lingual organizations

Needs

PARTNER BREAKFAST: Spaces and Places







PARTNER BREAKFAST: Spaces and Places

MESSY SPACES

Tinker Garage
Messy Makerspace
Art Studios
Tinker Garage
Community Garden

LEARNING & EARLY LITERACY

Homework Area
Tutor Lab
Quiet Study Room
Multi-Lingual Learning Lab
English Conversation Room

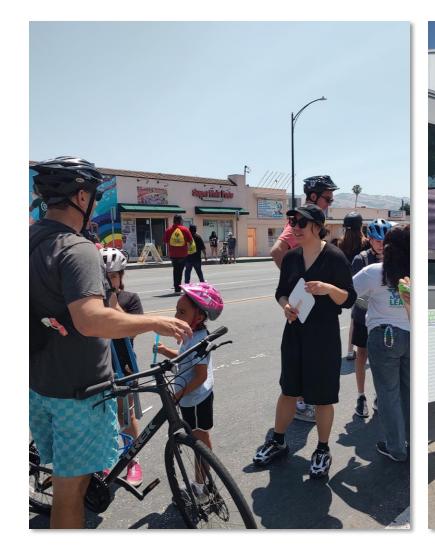
SPACES FOR COMMUNITY TO GATHER Adult-Specific Spaces & Services

Social Services Center
Adult Recreation Space
Community Problem-Solving Studio
Community Meeting Rooms
Health & Fitness Spaces
Community Pantry

DIGITAL EDUCATION & CAREER

Digital Equity Studio
Digital Arts Salon
Digital Demo Lab
VR Studio
Financial Literacy Lab
Innovation & Entrepreneurship Center

VIVA CALLE: Alum Rock







VIVA CALLE: Alum Rock

OUTDOOR & REC SPACES

Community Garden

Outdoor Reading Garden

Produce Market

Swimming Pool

Nature Center/ Trails

Flexible Sport Courts

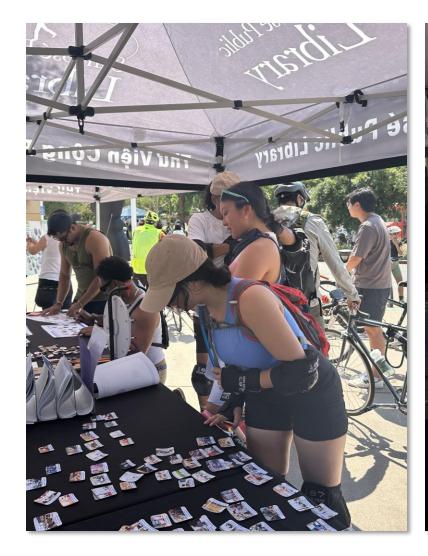
YOUTH GATHERING & LEARNING

Teen/ Tween Hangout Space Adolescent Health Center Childcare Center Lego Room

THE ARTS

Museum/ Fine Art Gallery
Digital Arts Salon
Dance & Music Rehearsal Studio
Photo Lab
Ceramics Studio
DJ Lab

VIVA CALLE: Berryessa







VIVA CALLE: Berryessa

COMMUNITY GATHERING

Wellness Center
Community Problem-Solving Studio
Center for Happiness
Community Pantry
Break Away Space

CHILDHOOD & EARLY LEARNING

Storytime Space
Immersive Storytelling Lab
Childcare Center
Children's Classroom

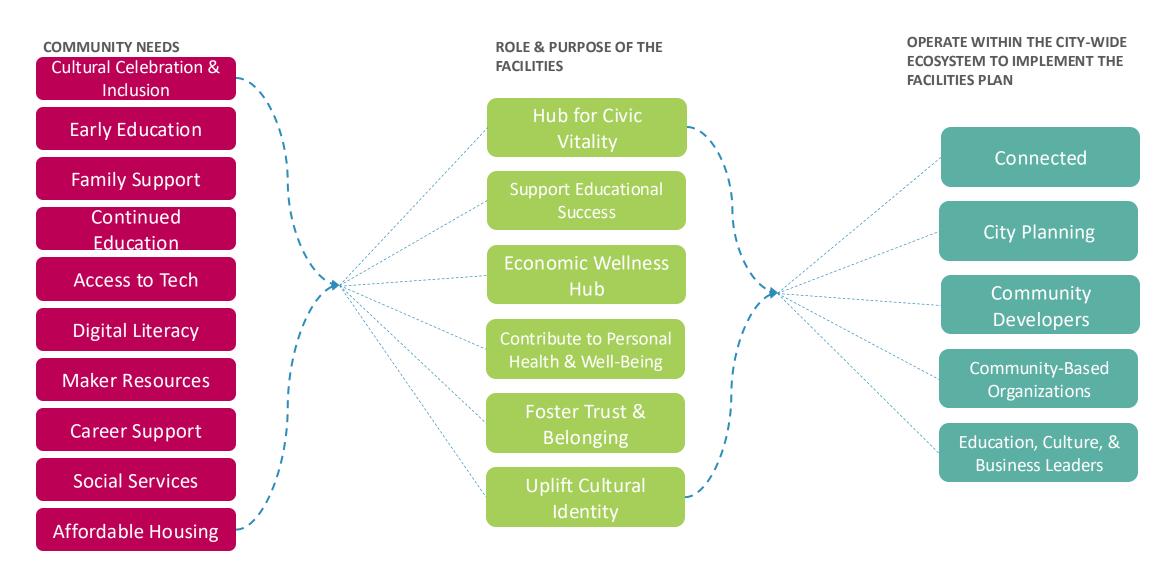
OUTDOOR & REC SPACES

Children's Playground
Swimming Pool
Pickleball Court
Community Garden
Outdoor Living Room
Climate Center
Reading Garden

THE ARTS

Digital Arts Salon
Dance & Music Rehearsal Studio
Artist in Residence Studio
Textile/ Fiber Arts Studio
Community Stage/ Black Box Theater/ Tiered Theater

OPPORTUNITIES FOR FACILITY GROWTH



^{*}This list was derived from community conversations and surveys

KEY EMERGING THEMES



How can the SJPL facilities support these priorities?

Applying Space Learnings to SJPL's Facilities

YOUR BRANCHES

> 10,000 SF

10 – 14,000 SF

14,000 – 25,000 SF | Progressive Marketplace

Co-Located

Central



Alviso



East SJ Carnegie



Joyce Ellington



Biblioteca



Santa Teresa



Almaden



King



Mt. Pleasant



Willow Glen



Village Square



West Valley



Vineland



Bascom



Seven Trees



Calabazas



Pearl



Berryessa



Rose Garden

Educational Park



Evergreen

Hillview



Tully

Cambrian



Edenvale

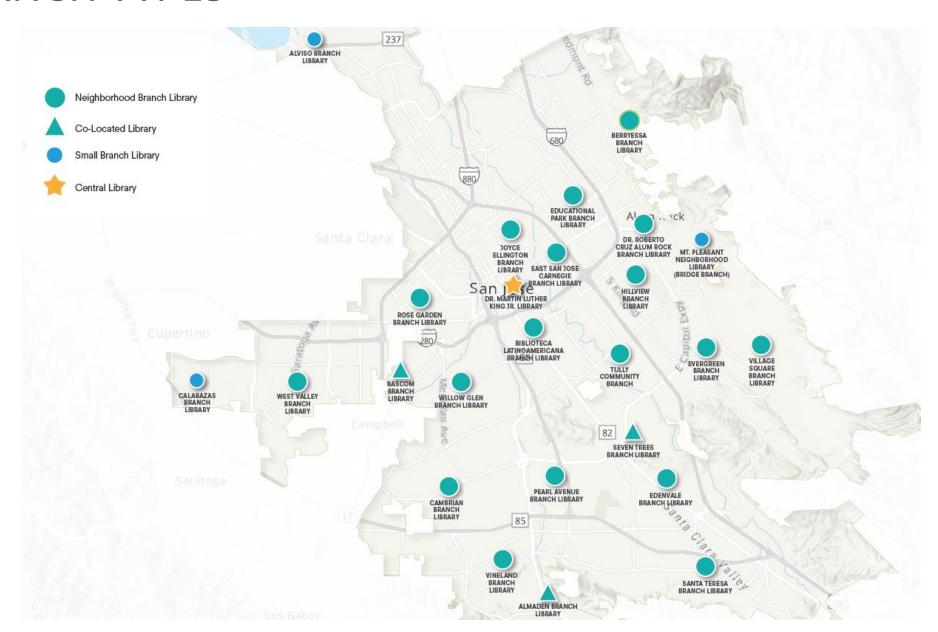


Alum Rock 46

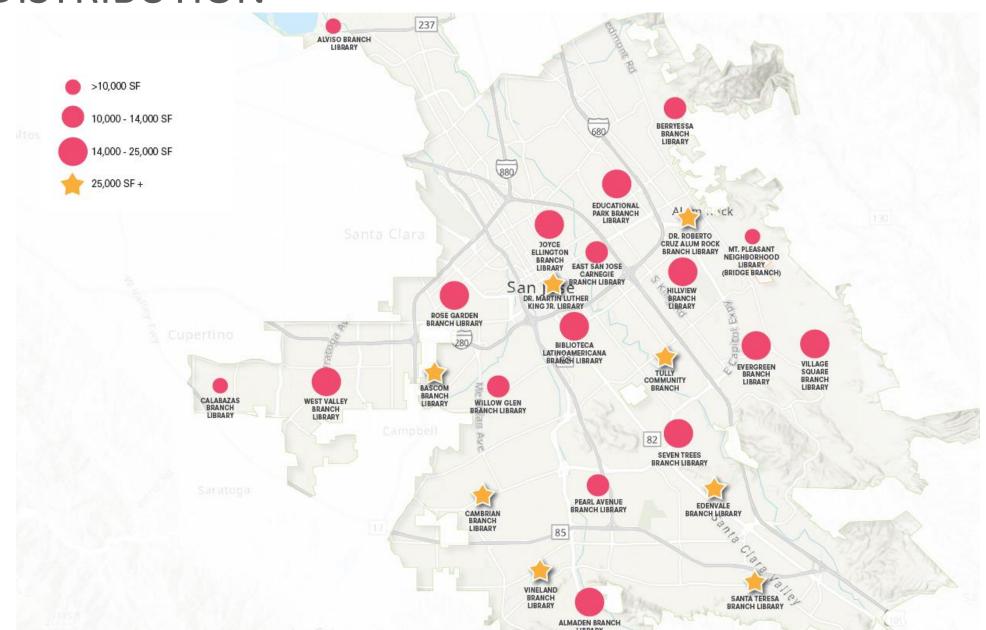
EMERGING FACILITY TYPOLOGIES

Standalone **Community Asset** On The Way (Campus Model) (Destination) **Co-Located Park Adjacent**

BRANCH TYPES



SIZE DISTRIBUTION



West Valley Branch

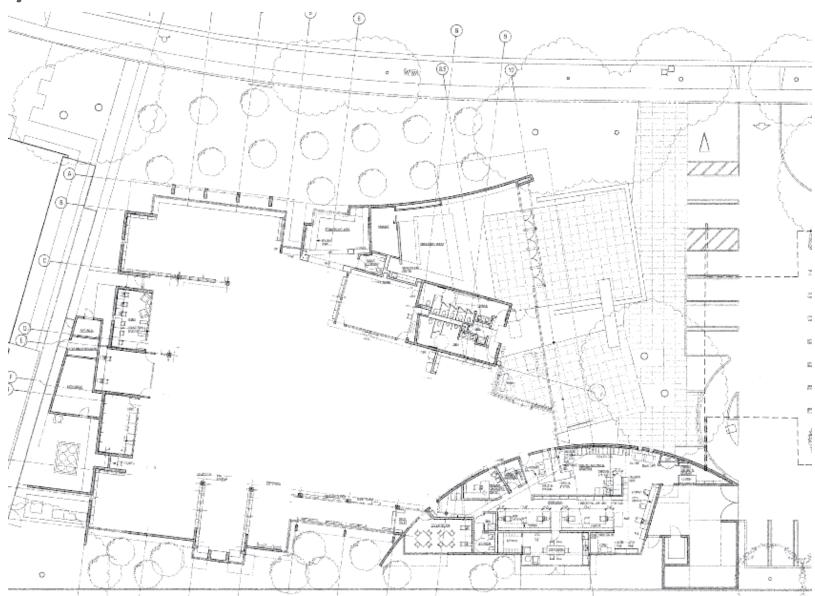




West Valley Branch



West Valley Branch



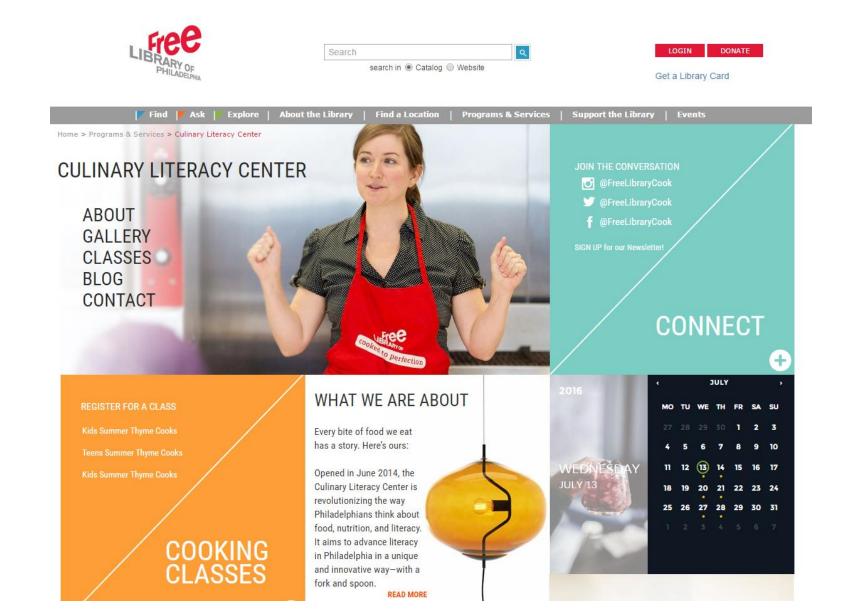
IMAGINE THE POSSIBILITIES

NATURE EXPLORIUM



Middle Country Public Library is proud to be the first library in the nation to offer the Nature Explorium, an outdoor learning space for children and families. Developed in collaboration with the Dimensions Educational Research Foundation and Long Island Nature Collaborative for Kids (LINCK), the Nature Explorium contains a variety of areas, all geared toward connecting children to a different aspect of nature.

CULINARY LITERACY CENTER



CULINARY LITERACY CENTER









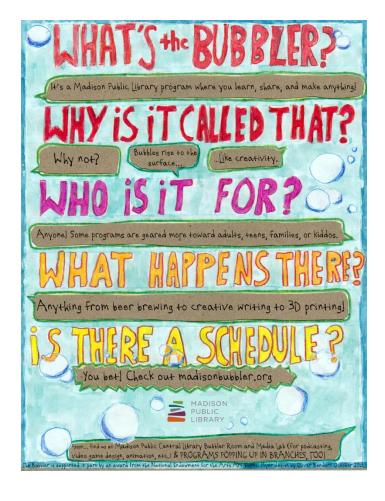
Culinary Literacy Center at the Free Public Library of Philadelphia is revolutionizing the way Philadelphians think about food, nutrition, and literacy. It aims to advance literacy in Philadelphia in a unique and innovative way— with a fork and spoon.

It is a commercial-grade kitchen that serves as a classroom and dining space for Philadelphians, supporting culinary literacy through nutrition education, understanding how cooking can support disease prevention and healthy lifestyles, and offering "edutainment" cooking classes & demonstrations.

Free and low-cost public programs that teach consumer skills to help parents make recipes fit their families' needs and emphasize nutrition and health literacy to help with disease prevention.

THE BUBBLER AT MADISON PUBLIC LIBRARY

















THE BUBBLER AT MADISON PUBLIC LIBRARY



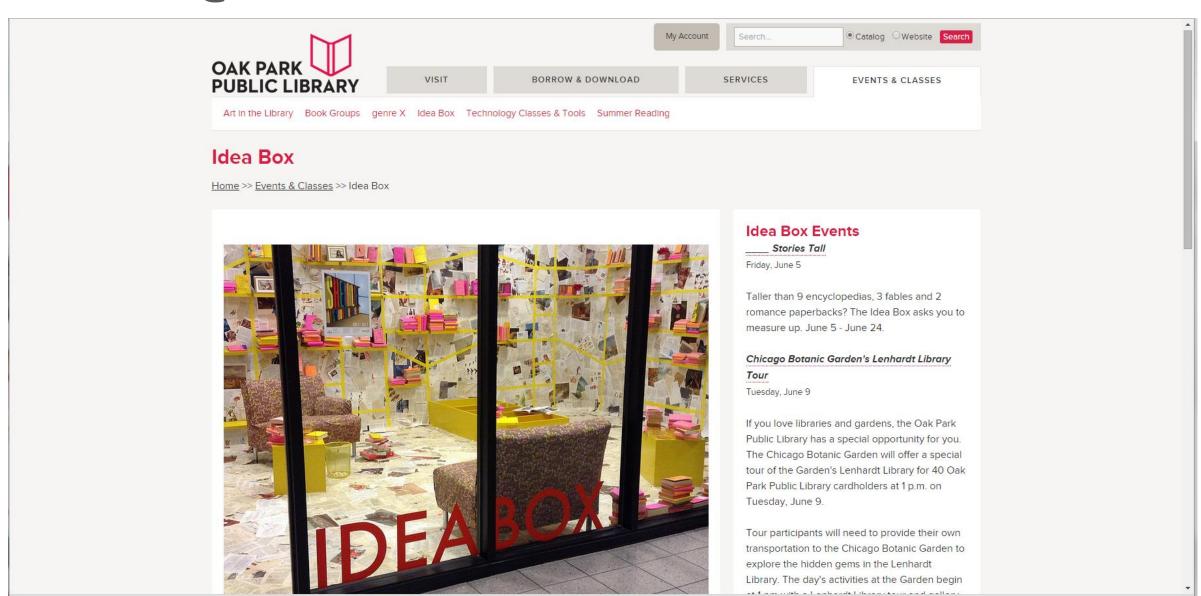




The Bubbler Room hosts a variety of workshops and participatory projects inside Madison's new Central Library. The room is on Ground Floor and is open during all regular Central Library hours. You may find anything from a cheese-making workshop, to a drop-in printmaking session, to an impromptu dance party!

Whether offering the basics of animation, screen printing, music, clothing design, dance, or painting (to name a few), the Bubbler's hands-on pop-up workshops introduces participants to a variety of local experts who share their talents and physical resources.

IDEA BOX @ OAK PARK PUBLIC LIBRARY



IDEA BOX @ OAK PARK PUBLIC LIBRARY











What is Idea Box? Idea Box, located just inside the Main Library entrance, is a dedicated 19' x 13' space that each month provides a new and dynamic participatory community experience. Visitors are encouraged to learn through tinkering, fun, experimentation and play.

What's inside is always changing! By changing exhibits, Idea Box offers fresh ways to engage library customers in lifelong learning through creative play and fun. Installations vary to reflect the diverse interests in our community. One installation may feature participatory art and culture; another may solicit opinions on an upcoming initiative or library service, or be handson, demonstrating new technology.

CAMP HAPPINESS @ ANYTHINK





Inspired by the Idea Box at Oak Park Public Library outside of Chicago, Anythink staff took on the challenge and converted a plain conference room into a full participatory exploration of all things happiness — the science, the inspiration, the action. Information about chemical compounds and the science of happiness was displayed. Participants were met with a series of quotes to help jog their thoughts. Using aromatherapy, customers were able to awaken their senses with scents that inspire happiness like mint, lavender and coffee. A small fountain gave the room a calming sound and sense. And then there were the action elements: origami leaves with notes of personal happiness, postcards, a guest book and a fishbowl full of pay-it-forward prompts.

Any Questions?

THANK YOU!!

Agenda Item

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Code of Conduct

- Comment on the specific agenda item topic only
- Speakers' comments should be addressed to the full body. Requests to engage the Commissioners or Staff in conversation will not be honored.
- Abusive language is inappropriate.
- Repeated failure to comply with this Code of Conduct which will disturb, disrupt or impede the orderly conduct of the meeting may result in removal from the meeting.

Please unmute your device when your name is called. Phone in callers, please press *6 to unmute.

B. ACTION: COMMISSION JOINT MEETING DATE (CHAIR KUCHAREWSKI)

2_m 00_s

Agenda Item

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C. ACTION: YOUTH COMMISSION ANNUAL SURVEY DATES (CHAIR KUCHAREWSKI)

2_m 00_s

Agenda Item

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D. ACTION: YOUTH COMMISSION BUDGET SUMMIT DATE (CHAIR KUCHAREWSKI)

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Agenda Item

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VI. REPORTS AND INFORMATION ONLY

A. COUNCIL LIAISON'S REPORT (A. MONTES)

B. PARKS AND RECREATION NEIGHBORHOOD SERVICES (L. HAWKINS)

C. SAN JOSÉ LIBRARY REPORT (A. GRABOWSKI)

D. COMMISSION CHAIR REPORT (CHAIR MASCARENHAS)

E. COMMISSIONER REPORT PER DISTRICT



PARKS, RECREATION AND NEIGHBORHOOD SERVICES DEPARTMENT YOUTH COMMISSION UPDATE AUGUST 25, 2025

DEPARTMENT UPDATES

Grant Opportunities:

Opioid Overdose Prevention Grant



Milpitas Alviso Youth Center Berryessa Youth Center Agnew Lawrence Santa Clara Mayfair Community Roosevelt Community Rotary Ryland Pool Emma Prusch Farm Fair Swim Center Rancho Millbrook Blebrach Welch Park Bascom Community Center Starbird Youth Willow Glen Evergreen Community Center Community Center Campbell Seven Trees Robertsville Camden Southside Community Center Community Center Community Center PARKS, RECREATION & **NEIGHBORHOOD SERVICES**

SUMMER 2025 PROGRAM LOCATIONS

CAMP SAN JOSE

- · Almaden Community Center
- Bascom Community Center
- Berryessa Community Center
- Berryessa Youth Center
- · Camden Community Center
- Mayfair Community Center
- · Millbrook Community Center
- Roosevelt Community Center
- Seven Trees Community Center
- Southside Community Center
- · Starbird Youth Center
- Welch Park
- · Willow Glen Community Center

- CAMP SAN JOSE JR.
- · Almaden Community Center
- · Berryessa Community Center
- · Camden Community Center
- · Emma Prusch Farm Park
- · Evergreen Community Center
- · Roosevelt Community Center
- · Seven Trees Community Center
- · Southside Community Center
- · Willow Glen Community Center

F.I.T. CAMP

- · Berryessa Community Center
- · Camden Community Center
- · Mayfair Community Center
- Seven Trees Community Center
- · Southside Community Center



SWIM SAN JOSE

- · Alviso Pool (AnT Swim School)
- · Biebrach Park (AnT Swim Scho
- · Camden Community Center
- · Fair Swim Center
- · Mayfair Community Center
- · Rotary Ryland Pool



TEEN CENTERS

- Alviso Youth Center
- Bascom Teen Center
- Berryessa Youth Center
- Mayfair Teen Center
- Roosevelt Teen Center
- Seven Trees Teen Center
- Willow Glen Teen Center



SUMMER FOOD SERVICE PROGRAM

- · Bascom Community Center
- · Emma Prusch Farm Park
- · Mayfair Community Center
- · Roosevelt Community Center
- · Seven Trees Community Center
- Starbird Youth Center
- Welch Park

RECREATION









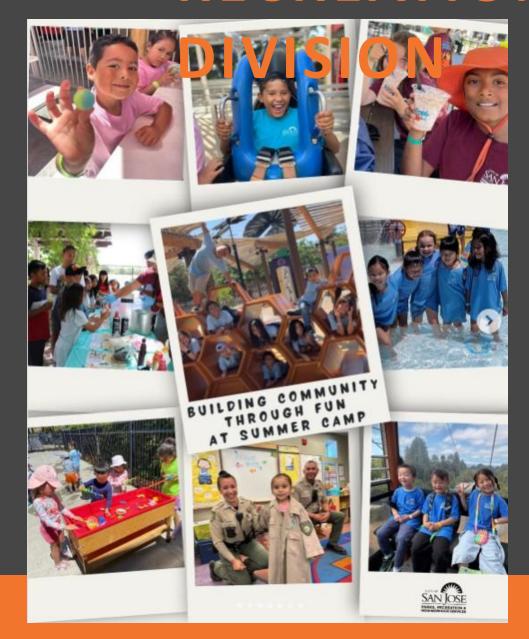
- Camps available in all 10 Council Districts
- 2,206 unduplicated youth aged 3-12 over the season
 - 1,691 Camp San Jose
 - 212 F.I.T. Camp
 - 272 Camp San Jose Jr.
 - 31 Teen Leadership Camp
- Implemented the Summer Food Service
 Program at 7 locations
 - 5,995 Snacks served
 - 5,715 lunches served
- Program alignment: Education and Digital Literacy Policy

RECREATION DIVISION

- Fall 2025 Classes begin
 September 15, 2025
- Registration is accepted both online and in person.
- Residents can view
 activities online or by
 picking up a Community
 Activity Guide at their
 local Community Center.



RECREATION



Your satisfaction is important to us! Your input helps us identify needs and implement changes at your local Community Center.



PARKS DIVISION

- Hop on the tractor at Emma Prusch Farm
 Park for variety of Fall
 Activities
- Our Volunteer
 Management Unit
 continue to host their
 Sunday Series at Parks
 across the City





UPCOMING FALL PROGRAMMING

Emma Prusch Farm Park's fall registration is now open! With a variety of fun and hands-on classes, Emma Prusch has something for all children to experience



FEED THE FARM ANIMALS

All Ages \$15 per person 9/27 10/4 10/25 11/15

Participants of all ages will have the opportunity to help our animal care staff feed our farm animals. These morning classes are from 10 A.M. - 11 A.M on Saturday mornings.

FALL FUN FARM TOURS

n A

All Ages \$15 per person 10/11 10/18 10/25 11 A.M. - 12 P.M. and 1 - 2 P.M.

Emma Prusch is now offering fall-themed tours on Saturdays.

These hour-long tours include a personal guide, a wagon ride, a stroll through our gardens, meeting our farm animals, and picking a small pumpkin from our patch! They are perfect for families, small groups, or fun with friends!

FRESH FARM FITNESS

18 years and up \$40 per person 10/11 10/18 10/25 11 A.M.-12 P.M. and 1 - 2 P.M.

Dive into an electrifying HIIT workout for all fitness level.

Then discover how to whip up mouthwatering, healthy recipes and unlock the secrets of delicious, nutritious eating.

A A

This class has four class session. THE HATCHERY PRESCHOOL

Ages 3-5 yrs. Mon-Thurs 9 A.M. - 12 P.M.

The Hatchery offers an opportunity to introduce preschoolers ages 3-5 years to farm life at Emma Prusch Farm Park. Activities can include caring for our farm animals, songs, stories, crafts, gardening, and games to develop socialization. Your child will learn alphabet sounds, shapes, and colors in a safe and fun atmosphere! Children must be able to use the restroom unassisted. All children must have valid immunization records on file before the start of class.



\$92 ALL ABOUT ART



(9:30 - 10 A.M.) Eight session class designed for little artists who are ready to explore but not yet toilet trained, this hands-on class introduces children to the world of creativity through arts & crafts, story time, music and sensory play.



FUN FOR TINY TIKES

9/12-11/7 Ages 1.5-2.5 year

(9:30 - 10 A.M.) This engaging eight-class session introduce young participants to the classroom environment while creating a bonding experience with their caregivers. Explor

30 GHOST TOURS



Sat 10/18 & Fri 10/24 Ages 14 and older

(7 - 9 P.M.) Step into the eerie past of Emma Prusch Farm Park on this spine-chilling haunted tour. As dusk falls and shadows grow longer, explore the farm's historic grounds, where ghostly whispers and strange happenings have been reported for decades.



9/21 - 10/5 Sundays Ages 4-7 years

(10 - 11 A.M.) Children will experience the joys of living on a farm during this this three session class. From tending gardens to caring for our farm animals, Children will get a glimose of farm life.

\$50 PARK POTTERY STUDIO

at 10/18 Ages 5-8 year

(10 - 11 A.M.) Get ready for some serious fun, clay

Inging, family bonding at Emma Prusch Farm Park! Imagine this: sunshine, happy farm sounds, and you and your kiddos turning blobs of clay into awesome bowls and silly animal sculptures!



408-794-6262



www.sjregistration.com



prusch.park@sanjoseca.gov

PARKS DIVISION

- Join us for our 10th Birthday!
 VivaCalleSJ closing almost 10 miles of streets on September 7th
- To close out the Summer Season,
 VivaParks team will be hosting four
 events- Hester, Plata Arroyo, Payne
 Avenue Friendship and Cahalan Park*
- Paint The CitySJ will be offering events through September. Advance Registration is required which can be done via our



^{*}Movie night 6PM-10I:30PM

COMMUNTIY SERVICES

August 28 and 29: Dumpster Day
Event in CD 4 at Berryessa
Community Center

- from 8 11:30 a.m.*
- September 20: California Coastal
 Clean Up
- Ways to report Graffiti & Illegal
 Dumping
 - San José 311 App or via the Website

*OR UNTIL BINS ARE FULL



Goodwill of Silicon Valley acepta una amplia variedad de artículos, incluidos ropa, artículos para el hogar, zapatos, libros, joyas y productos electrónicos.

STAY UP TO DATE WITH PRNS



Commissioners' Report Per District

 $2_{\text{m}}\ 00_{\text{s}}$



VIII. MEETING SCHEDULE AND AGENDA ITEM

THE NEXT MEETING WILL BE SEPTEMBER 22, 2025 IN COUNCIL CHAMBERS

IX. ADJOURNMENT